## IN THE UNITED STATES COURT OF APPEALS FOR THE DISTRICT OF COLUMBIA CIRCUIT

FRONTIER AIRLINES, INC.,

Petitioner,

No. 25-1002

Filed: 02/11/2025

v.

UNITED STATES DEPARTMENT OF TRANSPORTATION,

Respondent,

ALASKA AIRLINES, INC.,

Intervenor.

## **CERTIFIED INDEX OF RECORD**

I certify that, to the best of my knowledge, the attached index is a list of all the documents and materials considered by the agency in the Competitive Selection Proceeding for DCA Slot Exemptions in Docket No. DOT-OST-2024-0065. The documents comprise the administrative record in the matter under review in the above-captioned case.

This list is filed instead of the record itself, which is being kept by the agency pursuant to Fed. R. App. P. 17(b).

## Respectfully submitted,

ALBERT JOSEPH Digitally signed by ALBERT JOSEPH MULDOON Date: 2025.02.11 08:40:24 -05'00'

Albert Muldoon Associate Director Office of Aviation Analysis Office of the Secretary of Transportation United States Department of Transportation

Filed: 02/11/2025

February 11, 2025

## Index to the Administrative Record for Competitive Selection Proceeding for DCA Slot Exemptions, Docket No. DOT-OST-2024-0065 Frontier v. DOT, No. 25-1002 (D.C. Cir. 2025)

	Public Docket		
DOT-OST-2024- 0065-0001	Establishment of Slot Exemption Proceeding at Ronald Reagan Washington National Airport Pursuant to 49 U.S.C. 41718	June 24, 2024	
DOT-OST-2024- 0065-0007	Spirit Airlines, Inc. (Intent to Apply for 2 Limited Incumbent Slot Exemptions)	June 26, 2024	
DOT-OST-2024- 0065-3975	Ex Parte Correspondence to Brian E. Foont, counsel for Frontier Airlines	June 27, 2024	
DOT-OST-2024- 0065-4565	Blue Future (Correspondence)	June 28, 2024	
DOT-OST-2024- 0065-5276	Nevada Congressional Delegation (Correspondence)	July 5, 2024	
DOT-OST-2024- 0065-5532	CPS Energy (Letter of Support for American Airlines)	July 5, 2024	
DOT-OST-2024- 0065-5772	Reno-Tahoe International Airport (Letter of Support for Southwest Airlines)	July 8, 2024	
DOT-OST-2024- 0065-5770	Sacramento County Department of Airports (Letter of Support for Southwest Airlines)	July 8, 2024	
DOT-OST-2024- 0065-5802	Frontier Airlines, Inc. Application for Slot Exemption	July 8, 2024	
DOT-OST-2024- 0065-5775	Application of United Airlines, Inc.	July 8, 2024	
DOT-OST-2024- 0065-5690	Travelers United (Correspondence)	July 8, 2024	
DOT-OST-2024- 0065-5714	Comments of Breeze Aviation Group, Inc.	July 8, 2024	
DOT-OST-2024- 0065-5661	American Express (Letter of Support for Delta Air Lines)	July 8, 2024	
DOT-OST-2024- 0065-5796	Honorable Jennifer Gonzalez-Colon (Letter of Support for JetBlue)	July 8, 2024	
DOT-OST-2024- 0065-5808	Application of JetBlue Airways Corporation for Beyond- Perimeter Slot Exemptions	July 8, 2024	
DOT-OST-2024- 0065-5686	Port of Seattle and Seattle-Tacoma International Airport (Letter of Support for Delta Air Lines)	July 8, 2024	
DOT-OST-2024- 0065-5784	Application of American Airlines, Inc.	July 8, 2024	
DOT-OST-2024- 0065-5803	Application of Delta Air Lines, Inc. for Slot Exemptions	July 8, 2024	
DOT-OST-2024- 0065-5845	Aquacycl Inc. (Letter of Support for Alaska Airlines)	July 9, 2024	

DOT-OST-2024-	Cloub County Donoutment of Assistion and House Daid	Intr. 0 2024
0065-7241	Clark County Department of Aviation and Harry Reid	July 9, 2024
0003-7241	International Airport (Letter of Support for Southwest Airlines)	
DOT-OST-2024-	Boston Consulting Group – San Diego (Letter of Support for	July 9, 2024
0065-5846	Alaska Airlines)	July 9, 2024
DOT-OST-2024-	Culinary Workers Union, Local 226 (Letter of Support for	July 9, 2024
0065-7257	Southwest Airlines)	July 7, 2024
DOT-OST-2024-	Las Vegas Convention and Visitors Authority (Letter of	July 9, 2024
0065-7423	Support for Southwest Airlines)	July 9, 2021
DOT-OST-2024-	San Diego County Regional Airport Authority (Letter of	July 9, 2024
0065-5843	Support for Alaska Airlines)	<b>-</b>
DOT-OST-2024-	Illumina, Inc. (Letter of Support for Alaska Airlines)	July 9, 2024
0065-5851		,
DOT-OST-2024-	Application of Southwest Airlines Co.	July 9, 2024
0065-5815	11	
DOT-OST-2024-	Application of Alaska Airlines, Inc. for Slot Exemptions	July 9, 2024
0065-5926		-
DOT-OST-2024-	Application of Spirit Airlines, Inc. for Two Slot Exemptions	July 9, 2024
0065-5921	for DCA-SJC Service	
DOT-OST-2024-	Cyber Center of Excellence (Letter of Support for Alaska	July 9, 2024
0065-5849	Airlines)	
DOT-OST-2024-	City of San Diego, California (Letter of Support for Alaska	July 9, 2024
0065-7220	Airlines)	
DOT-OST-2024-	Clark County, Nevada, Board of County Commissioners	July 9, 2024
0065-7624	(Letter of Support for Southwest)	T 1 0 000 1
DOT-OST-2024-	City of Las Vegas, Nevada (Letter of Support for Southwest	July 9, 2024
0065-7438	Airlines)	1.1.0.2024
DOT-OST-2024-	Qualcomm (Letter of Support for Alaska Airlines)	July 9, 2024
0065-5847 DOT-OST-2024-	Mation of LatDhya Aimyyaya Companyian	July 10, 2024
0065-10863	Motion of JetBlue Airways Corporation	July 10, 2024
DOT-OST-2024-	Objection of United Airlines, Inc.	July 10, 2024
0065-12069	Objection of Office Affilies, file.	July 10, 2024
DOT-OST-2024-	Evans Hotels (Letter of Support for Alaska Airlines)	July 10, 2024
0065-9221	Evans froteis (Eetter of Support for Musika Millines)	3 dily 10, 2021
DOT-OST-2024-	Cox Communications (Letter of Support for Alaska Airlines)	July 10, 2024
0065-9193	(=====================================	<i>j</i> , <b></b> .
DOT-OST-2024-	Cultura (Letter of Support for Alaska Airlines)	July 10, 2024
0065-9207	, , , , , , , , , , , , , , , , , , , ,	
DOT-OST-2024-	Deloitte (Letter of Support for Alaska Airlines)	July 10, 2024
0065-9217		
DOT-OST-2024-	Clark Construction Group – CA, LP (Letter of Support for	July 10, 2024
0065-9177	Alaska Airlines)	
DOT-OST-2024-	San Diego Congressional Delegation (Letter of Support for	July 10, 2024
0065-10979	Alaska Airlines)	

DOT-OST-2024-	Georgia Congressional Delegation (Letter of Support for	July 11, 2024
0065-12182	Delta Air Lines)	
DOT-OST-2024-	Laborer's International Union of North America, Local 169	July 12, 2024
0065-17636	(Letter of Support for Southwest Airlines)	
DOT-OST-2024-	Snohomish County, Washington, County Executive (Letter	July 12, 2024
0065-17592	of Support for Delta Air Lines)	
DOT-OST-2024-	Bexar County, Texas Commissioner (Letter of Support for	July 12, 2024
0065-17585	American Airlines)	
DOT-OST-2024-	Teamsters, Chauffeurs, Warehousemen and Helpers, Local	July 16, 2024
0065-19060	Union No. 631 (Letter of Support for Southwest Airlines)	
DOT-OST-2024-	California Asian Pacific Chamber of Commerce (Letter of	July 16, 2024
0065-20620	Support for Alaska Airlines)	
DOT-OST-2024-	Comment of Service Employees International Union	July 16, 2024
0065-19814		
DOT-OST-2024-	Consolidated Comments of United Airlines, Inc.	July 17, 2024
0065-22188		
DOT-OST-2024-	Frontier Airlines, Inc. Comments on Timely-Filed	July 17, 2024
0065-22195	Applications	-
DOT-OST-2024-	Vegas Chamber (Letter of Support for Southwest Airlines)	July 17, 2024
0065-22016	,	
DOT-OST-2024-	JetBlue Airways Corporation (Letters of Support)	July 17, 2024
0065-21553		
DOT-OST-2024-	JetBlue Airways Corporation (Letters of Support)	July 17, 2024
0065-21125		-
DOT-OST-2024-	International Brotherhood of Electrical Workers Local Union	July 17, 2024
0065-22006	396 (Letter of Support for Southwest Airlines)	-
DOT-OST-2024-	Comments of Delta Air Lines, Inc.	July 17, 2024
0065-22180		-
DOT-OST-2024-	Consolidated Answer of JetBlue Airways Corporation	July 17, 2024
0065-22193		
DOT-OST-2024-	Consolidated Response of American Airlines, Inc.	July 17, 2024
0065-22191		
DOT-OST-2024-	Boyd Gaming Corporation (Letter of Support for Southwest	July 17, 2024
0065-22005	Airlines)	
DOT-OST-2024-	Amazon (Letter of Support for Delta Air Lines)	July 17, 2024
0065-21650		
DOT-OST-2024-	Alaska Airlines Employees (Letter of Support for Alaska	July 17, 2024
0065-22196	Airlines)	
DOT-OST-2024-	Greater Austin-San Antonio Corridor Council (Letter of	July 17, 2024
0065-22134	Support for American Airlines)	
DOT-OST-2024-	Comments of Alaska Airlines, Inc. for Slot Exemptions	July 17, 2024
0065-22194		
DOT-OST-2024-	Consolidated Answer of Spirit Airlines, Inc.	July 17, 2024
0065-22203		

		1
DOT-OST-2024- 0065-22153	National Congress of American Indians (Letter of Support for Delta Air Lines)	July 17, 2024
DOT-OST-2024-	San Jose Mineta International Airport (Community Survey)	July 17, 2024
0065-22207	San Jose Mineta International Airport (Community Survey)	July 17, 2024
DOT-OST-2024-	Manshaus of Congress (16) (Letter of Symmett for LetDlye	July 19 2024
0065-23363	Members of Congress (16) (Letter of Support for JetBlue	July 18, 2024
DOT-OST-2024-	Airlines Corporation)	I1 10 2024
	Comments of the San Diego County Regional Airport	July 18, 2024
0065-22226 DOT-OST-2024-	Authority  Members of Congress (13) (Letter of Support for JetBlue	July 19 2024
0065-23362	Airlines Corporation)	July 18, 2024
DOT-OST-2024-	Honorable Maria Cantwell (Correspondence)	July 18, 2024
0065-22279	Tionorable Maria Cantwell (Correspondence)	July 16, 2024
DOT-OST-2024-	Consolidated Answer of Southwest Airlines Co.	July 18, 2024
0065-22225	Consolidated Answer of Southwest Airlines Co.	July 16, 2024
DOT-OST-2024-	Honorable Richard E. Neal (Letter of Support for JetBlue	July 19, 2024
0065-23376	Airlines Corporation)	July 17, 2024
DOT-OST-2024-	United Airlines Inc. (Letter in Support)	July 24, 2024
0065-23491	Cinica Annines inc. (Letter in Support)	July 24, 2024
DOT-OST-2024-	Motion for Leave to File and Supplemental Comments of	July 24, 2024
0065-23492	United Airlines, Inc.	3diy 21, 2021
DOT-OST-2024-	Honorable Gerald E. Connolly (Correspondence)	July 25, 2024
0065-23499	Tronorable Gerard E. Comieny (Correspondence)	July 23, 2021
DOT-OST-2024-	Honorable Jasmine Crockett (Letter of Support for	July 25, 2024
0065-23501	Southwest Airlines)	
DOT-OST-2024-	JetBlue Airways Corporation (Letter of Response to United	July 25, 2024
0065-23495	Airlines Unauthorized Filing)	,
DOT-OST-2024-	Southwest Airlines Co. (Letter in Response to United	July 26, 2024
0065-23502	Airlines Unauthorized Filing)	
DOT-OST-2024-	U.S. DOT/OST – Notice of Communication	July 31, 2024
0065-23512		
DOT-OST-2024-	U.S. DOT/OST – Notice of Communication	July 31, 2024
0065-23511		
DOT-OST-2024-	Honorable Wesley Hunt (Letter of Support for United	Aug. 13, 2024
0065-23542	Airlines)	
DOT-OST-2024-	Anonymous (Letters of Support for JetBlue)	Aug. 13, 2024
0065-23541		
DOT-OST-2024-	Puerto Rico Chamber of Commerce (Letter of Support for	Aug. 19, 2024
0065-23545	JetBlue)	
DOT-OST-2024-	U.S. DOT/OST – Notice of Communication	Aug. 20, 2024
0065-23546		
DOT-OST-2024-	Ex Parte Correspondence to Honorable John B. Franklin	Aug. 27, 2024
0065-23549		
DOT-OST-2024-	Ex Parte Correspondence to Honorable Raphael Warnock,	Aug. 27, 2024
0065-23557	Honorable Jon Ossoff, and Honorable Henry C. "Hank"	
	Johnson, Jr.	

DOT-OST-2024- 0065-23559	Ex Parte Correspondence to Honorable Jasmine Crockett	Aug. 27, 2024
DOT-OST-2024-	Ex Douts Compoundance to Honoughle Doy Long	Aug 27 2024
0065-23554	Ex Parte Correspondence to Honorable Ray Lopez	Aug. 27, 2024
DOT-OST-2024-	Ex Parte Correspondence to Honorable Jenniffer Gonzalez-	Aug. 27, 2024
0065-23570	Colon	110.8.27,202
DOT-OST-2024-	Ex Parte Correspondence to Honorable Robert Garcia	Aug. 27, 2024
0065-23553		
DOT-OST-2024-	Ex Parte Correspondence to Honorable Curtis King	Aug. 27, 2024
0065-23550		
DOT-OST-2024-	Ex Parte Correspondence to Honorable Alex Padilla and	Aug. 27, 2024
0065-23556	Honorable Laphonza Butler	
DOT-OST-2024-	Ex Parte Correspondence to Honorable Zoe Lofgren,	Aug. 27, 2024
0065-23561	Honorable Anna G. Eshoo, and Honorable Jimmy Panetta	
DOT-OST-2024-	Ex Parte Correspondence to Honorable Darren Hartmann	Aug. 27, 2024
0065-23562		
DOT-OST-2024-	Ex Parte Correspondence to Sybill Hyppolite, Government	Aug. 27, 2024
0065-23572	Affairs Director, Washington State Labor Council, AFL-CIO	
DOT-OST-2024-	Ex Parte Correspondence to Honorable Tammy Duckworth	Aug. 27, 2024
0065-23555		
DOT-OST-2024-	Ex Parte Correspondence to Honorable Martin Heinrich,	Aug. 27, 2024
0065-23569	Honorable Ben Ray Lujan, Honorable Melanie Stansbury,	
	Honorable Leger Fernandez, and Honorable Gabe Vasquez	
DOT-OST-2024-	Ex Parte Correspondence to Members of Congress (9)	Aug. 27, 2024
0065-23558		
DOT-OST-2024-	Ex Parte Correspondence to Honorable Darrell Issa,	Aug. 27, 2024
0065-23548	Honorable Sara Jacobs, Honorable Mike Levin, Honorable	
	Scott Peters, and Honorable Juan Vargas	
DOT-OST-2024-	Ex Parte Correspondence to Members of Congress (16)	Aug. 27, 2024
0065-23567		
DOT-OST-2024-	Ex Parte Correspondence to Honorable Gerald E. Connolly	Aug. 27, 2024
0065-23571		
DOT-OST-2024-	Ex Parte Correspondence to Lawrence Krauter, CEO,	Aug. 27, 2024
0065-23563	Spokane International Airport	
DOT-OST-2024-	Ex Parte Correspondence to Mark Macarro, President,	Aug. 27, 2024
0065-23566	National Congress of American Indians	
DOT-OST-2024-	Ex Parte Correspondence to Honorable Richard E. Neal	Aug. 27, 2024
0065-23568		
DOT-OST-2024-	Ex Parte Correspondence to Members of Congress (13)	Aug. 27, 2024
0065-23560		
DOT-OST-2024-	Ex Parte Correspondence to Honorable Darrell Issa,	Aug. 27, 2024
0065-23551	Honorable Sara Jacobs, Honorable Mike Levin, Honorable	
	Scott Peters, and Honorable Juan Vargas	
DOT-OST-2024-	Ex Parte Correspondence to Honorable Carolyn Goodman	Aug. 27, 2024
0065-23565		

		1
DOT-OST-2024- 0065-23552	Ex Parte Correspondence to Honorable London Breed	Aug. 27, 2024
DOT-OST-2024-	Ex Parte Correspondence to Honorable Chris Gildon	Aug. 27, 2024
0065-23564		0 1 2024
DOT-OST-2024-	Idaho Congressional Delegation (Letter of Support for Boise	Oct. 1, 2024
0065-23574	Airport)	0 4 1 2024
DOT-OST-2024-	Exhaustless Inc. (Auction of Airport Schedule for Summer	Oct. 1, 2024
0065-23575 DOT-OST-2024-	2025 to AMS, DCA, EWR, JFK, LGA, YVR, and YYZ)  Ex Parte Correspondence to Honorable James E. Risch,	Oct. 2, 2024
0065-23576	Honorable Mike Crapo, Honorable Mike Simpson, and	Oct. 2, 2024
0003-23370	Honorable Russ Fulcher	
DOT-OST-2024-	2024-10-11 Order to Show Cause	Oct. 16, 2024
0065-23579		
DOT-OST-2024-	San Diego Congressional Delegation (Correspondence)	Oct. 28, 2024
0065-23582		
DOT-OST-2024-	Objection of Spirit Airlines to Order to Show Cause	Oct. 30, 2024
0065-23587		
DOT-OST-2024-	Exhaustless Inc. (Opposition to Show Cause Order 2024-10-	Oct. 30, 2024
0065-23583	11)	
DOT-OST-2024-	San Jose Mineta International Airport (Objection to Show	Oct. 30, 2024
0065-23591	Cause Order 2024-10-11)	
DOT-OST-2024-	Comments of Delta Air Lines, Inc.	Oct. 30, 2024
0065-23584		
DOT-OST-2024-	Comments of American Airlines, Inc.	Oct. 30, 2024
0065-23585		
DOT-OST-2024-	Frontier Airlines, Inc. (Objection to Order to Show Cause)	Oct. 30, 2024
0065-23586	C CIT I I A I I	0 . 20 2024
DOT-OST-2024-	Comments of United Airlines, Inc.	Oct. 30, 2024
0065-23588	Objection of Let Dlace Aircross Composition	Oat 20 2024
DOT-OST-2024- 0065-23589	Objection of JetBlue Airways Corporation	Oct. 30, 2024
DOT-OST-2024-	Comments of Alaska Airlines, Inc. on Show Cause Order	Oct. 30, 2024
0065-23590	2024-10-11	Oct. 30, 2024
DOT-OST-2024-	Honorable Laphonza Butler and Honorable Alex Padilla	Oct. 31, 2024
0065-23594	(Correspondence)	300. 31, 2027
DOT-OST-2024-	Comments of Southwest Airlines Co. to Order to Show	Oct. 31, 2024
0065-23593	Cause	
DOT-OST-2024-	Ex Parte Correspondence to Honorable Scott H. Peters,	Nov. 12, 2024
0065-23598	Honorable Sara Jacobs, Honorable Mike Levin, Honorable	
	Juan Vargas and Honorable Darrell Issa	
DOT-OST-2024-	Answer of Alaska Airlines, Inc.	Nov. 12, 2024
0065-23596		
DOT-OST-2024-	Consolidated Reply of Spirit Airlines, Inc.	Nov. 12, 2024
0065-23597		

DOT-OST-2024-	Motion for Leave to File and Supplement Objection of	Nov. 26, 2024
0065-23599	Frontier Airlines, Inc. to Order to Show Cause	
DOT-OST-2024-	Motion for Leave to File and Supplement Objection of	Nov. 27, 2024
0065-23600	Frontier Airlines, Inc. to Order to Show Cause (Corrected)	
DOT-OST-2024-	Ex Parte Correspondence to Honorable Laphonza Butler	Dec. 5, 2024
0065-23603		
DOT-OST-2024-	Ex Parte Correspondence to Honorable Alex Padilla	Dec. 5, 2024
0065-23602		
DOT-OST-2024-	2024-12-8 Final Order	Dec. 17, 2024
0065-23605		
	Citations from Orders	
	Order 2012-2-21, Establishment of Slot Exemption	Feb. 24, 2012
	Proceedings at Ronald Reagan Washington National Airport	1 60. 21, 2012
	Order 2002-11-20, Order Granting Outside-the-Perimeter	Nov. 27, 2002
	Slot Exemptions at Ronald Reagan Washington National	1101.27,2002
	Airport	
	Order 2012-5-12, Order Granting Beyond-Perimeter Slot	May 14, 2012
	Exemptions at Ronald Reagan Washington National Airport	Wiay 14, 2012
	Order 2000-7-1, Order Granting Outside-the-Perimeter Slot	July 5, 2000
	Exemptions at Ronald Reagan Washington National Airport	July 3, 2000
	Order 2004-4-1, Order Granting Beyond-Perimeter Slot	Apr. 1, 2004
	Exemptions at Ronald Reagan Washington National Airport	Apr. 1, 2004
	United States of America v. Alaska Air Group, Inc. et al., No.	Dec. 6, 2016
	1:16-cv-02377 (D.D.C. Dec. 6, 2016), Proposed Final	Dec. 0, 2010
	Judgment, available at <a href="https://www.justice.gov/atr/case-document/file/915971/dl?inline">https://www.justice.gov/atr/case-document/file/915971/dl?inline</a>	
	Sabre Global Demand Data	
	OAG Schedules Data	
	DOT Form 41 Financials Year End 1Q2024, available at	
	https://www.transtats.bts.gov/Tables.asp?QO_VQ=EGI&QO	
	anzr=Nv4%FDPn44vr4%FDSv0n0pvny%FDer21465%	
	FD%FLS14z%FDHE%FDSv0n0pvny%FDQn6n%FM&	
	QO fu146 anzr=Nv4%FDPn44vr4%FDSv0n0pvny	
	FAA Slot Administration Data, available at <a href="https://www.faa.">https://www.faa.</a>	
	gov/about/office_org/headquarters_offices/ato/service_units/	
	systemops/perf analysis/slot administration/data	
	Bureau of Transportation Statistics Airline Origin and	
	Destination Survey (DB1B), available at <a href="https://www.">https://www.</a>	
	transtats.bts.gov/DatabaseInfo.asp?QO_VQ=EFI&Yv0x=D	
	<b>Public Comments</b>	
	Public comments received for Docket to Competitive	
	Selection Proceeding for DCA Slot Exemptions, Docket No.	

DOT-OST-2024-0065, available at <a href="https://www.regulations.">https://www.regulations.</a>	
gov/docket/DOT-OST-2024-0065/comments	